

Meeting	Board of Trustees
Date	September 24, 2024
Time	6:00 pm
Location	Conference Room A

Board Members:

- Ron Ragor, Vice Chair
- Brenda Harden, Secretary
- Joe Dreyer, Chair
- Earl Desmond
- Carolyn Beal
- Jennifer Williams
- Lois Stauffer
- Eddie Lou Meimer

Other Attendees:

- Jon Christensen, Attorney (TEAMS)
- Jason Gates, Controller
- Jessica Schwartz, Director & CNO
- Kirsten Osborn, Executive Assistant
- Vincent Trago, Physician Healthcare Advisor
- Mike Hyek, President & CEO
- Matthew Hintz, Medical Staff
- Joe Lyren, OhioHealth Finance
- Cheryl Herbert, OhioHealth
- Shannon Martin, Bricker & Graydon
- James Flynn, Bricker & Graydon

	TOPIC	LEADER	DISCUSSION / RECOMMENDATIONS	FOLLOW-UP
6:30 p.m.	<b>Call to Order</b>	Mr. Dreyer	Mr. Dreyer called the meeting to order at 6:03 p.m.	
	<b>Roll Call</b>	Ms. Osborn	Ms. Beal- Present Mr. Desmond- Present Mr. Dreyer- Present Ms. Harden- Present Ms. Meimer- Present Mr. Ragor- Present Ms. Stauffer- Present Ms. Williams- Present	
	<b>Approval of Board of Trustees Minutes, August 27, 2024</b>	Mr. Dreyer	Members of the Board of Trustees approved the minutes of the regular Board of Trustees meeting August 27, 2024 as presented.  Mr. Desmond made a motion to approve the minutes of the August 27, 2024 Board of Trustees meeting which was seconded by Mr. Ragor. The motion passed by a unanimous vote.	
	<b>OhioHealth Updates</b>	Ms. Herbert	Ms. Herbert shared Fairfield Medical is received a letter of intent from OhioHealth. Provider Workforce Plan- OhioHealth has provided the baseline starting point on the provider recruitment project which is done annually. Committed to providing an additional full time provider at one of the primary care offices within the county. OH is also committing to continuing to have a full time cardiologist, as well as continuing to have a part time oncologist at MCH. Capital Improvement Plan- IT improvements to include EPIC (Approx. \$6.25 million), the ED will undergo a project in 2026. OH will also invest in surgery, as well as outreach to meet the needs of the community.	
	<b>MCH / OhioHealth Negotiations Update</b>  <b>Approval of Provider Workforce Plan &amp; Capital Improvement Plan</b>	Ms. Williams	Morrow County Hospital Negotiations Group:  <ul style="list-style-type: none"> <li>Agreed upon having Cheryl Herbery speak on the Provider Workforce plans and Capital Improvement plans.</li> </ul> <p>A motion was made by Ms. Beal to approve the Provider Workforce Plans and the Capital Improvement Plans that was presented by Cheryl Herbert (OhioHealth Representative) which was seconded by Ms. Harden. The motion passed by a roll call vote as followed: Ms. Beal- Yes Mr. Desmond- Yes Mr. Dreyer- Yes Ms. Harden- Yes</p>	

			<p>Ms. Meimer- Yes          Mr. Ragor- No          Ms. Stauffer- Yes          Ms. Williams- Yes</p>	
	<p><b>August 2024 Financial Results</b></p> <p><b>September 18, 2024 Finance &amp; Audit Committee Minutes</b></p>	<p>Mr. Gates</p>	<p>Mr. Gates presented the August 2024 financial report. He highlighted the following:</p> <ul style="list-style-type: none"> <li>• Net Operating income of (\$43k) on a budgeted Net Operating Income of \$55k</li> <li>• Net Income with levy was \$189k on a budget Net Income of \$224k</li> </ul> <p><b><u>Driving Factors</u></b></p> <ul style="list-style-type: none"> <li>• Unfavorable to Budgeted Gross Revenue</li> <li>• Unfavorable to Net Patient Revenue</li> <li>• Favorable to Budgeted Total Operating Expenses</li> <li>• Commercial Payor Mix remains favorable to budget</li> </ul> <p><b><u>Volumes</u></b></p> <ul style="list-style-type: none"> <li>• Admissions had a negative variance of -4, or -23.5%</li> <li>• Urgent Care had a negative variance of -66, or -21.4%</li> <li>• Surgeries had a negative variance of -13, or -23.8%</li> <li>• Rehab had a negative variance of -32, or -1.0%</li> <li>• Radiology had a negative variance of -53, or -3.7%</li> <li>• Laboratory had a positive variance of 630, or 6.9%</li> </ul> <p><b><u>Revenue</u></b></p> <ul style="list-style-type: none"> <li>• Gross Patient Revenue was \$479k unfavorable to budget</li> <li>• Radiology was \$73k or 5% unfavorable to budget</li> <li>• Surgery was \$251k or 37% unfavorable to budget</li> <li>• Lab was \$47K or 5% favorable to budget</li> <li>• ED was \$28k or 11% unfavorable to budget</li> </ul> <p><b><u>Payor Mix</u></b></p> <ul style="list-style-type: none"> <li>• Medicare was 19.72% on a budget of 20.11%</li> <li>• Medicaid was 1.17% on a budget of 0.99%</li> <li>• Commercial was 33.21% on a budget 30.45%</li> <li>• Self-Pay was 3.42% on a budget of 2.95%</li> </ul> <p><b><u>Expenses</u></b></p> <ul style="list-style-type: none"> <li>• Expenses were \$27k favorable to budget</li> <li>• Purchased Services were \$5k or 1% favorable to budget</li> <li>• Professional fees were \$23k or 11% unfavorable to budget</li> <li>• Supplies &amp; Other were \$50k or 14% favorable to budget</li> </ul> <p><b><u>Key Performance Indicators</u></b></p> <ul style="list-style-type: none"> <li>• Hospital Net Days in A/R decreased from 51.4 to 48.6</li> <li>• Days Cash on Hand increased from 331 to 345 (12-month average is 332)</li> <li>• ED transfers were 7% on a budget of 8%.</li> </ul>	

			Ms. Stauffer made a motion to approve the minutes from the September 18, 2024 Finance & Audit meeting which was seconded by Ms. Harden. The motion was passed by a unanimous vote.	
	<b>Administrative Report</b>	Jessica Schwartz	<p>Ms. Schwartz presented the administrative report highlighting:</p> <p><b><u>Operational Updates</u></b></p> <ul style="list-style-type: none"> <li>• New windows, trim and blinds are all installed. Maintenance has started to paint around the windows on the outside.</li> <li>• X-Ray dressing room has been renovated. New paint, flooring, artwork and second dressing area have been added.</li> <li>• Michele Sian has been hired as the Acute Care Manager and started on September 7<sup>th</sup>. Michele brings to the team years of experience in nursing as well as clinical educator and manager experience.</li> <li>• Restroom in Ultrasound Room was renovated ~ Miracle Method resurfaced the surround tile and our team painted and installed new trim base.</li> <li>• Emergency Room/Urgent Care registration stations underway.</li> </ul> <p><b><u>Patient Safety and Clinical Quality</u></b></p> <ul style="list-style-type: none"> <li>• New ultrasound table is onsite and in use (capital purchase). This table allows staff to get closer to the patient during the procedure and allows the patient to be more comfortable.</li> <li>• Nuclear Medicine dosimeter and well is in use. The dosimeter ensures that the patient nuclear medicine dose is within range and safe to give.</li> <li>• The Pyxis server and cabinet (software upgrade) was completed on September 13<sup>th</sup> without any issues.</li> <li>• Physicist completed yearly testing in Radiology to assure equipment is working safely, no issues found.</li> </ul> <p><b><u>Service Excellence</u></b></p> <ul style="list-style-type: none"> <li>• Leslie (Radiology Manager), Jeannette (US tech) and Namisha (NM Tech) are rounding with the four primary care offices to talk about the services MCH can provide ie. nuclear stress test, bone density testing, and renal ultrasounds to name a few. They are also letting the PCPs offices know that we will start having PET scans available on Saturdays.</li> </ul> <p><b><u>Integration Updates</u></b></p> <ul style="list-style-type: none"> <li>• Associate information being loaded into the OhioHealth HR platform called Workday ~ personal information, job titles, etc in preparation for enrollment in the benefits plan in Oct.</li> <li>• Associate Benefits Fair to be held on October 22 in conference Room A.</li> <li>• OhioHealth IT team has completed wiring for the time clocks in anticipation of the January transition of payroll systems and have completed an initial hospital walkthrough the inventory devices.</li> <li>• Welcome Day celebration (Jan 8<sup>th</sup>) walkthrough completed and planning well underway.</li> </ul>	
	<b>Hospital to Foundation Financial Transaction</b>	Jim Flynn	Mr. Flynn spoke to the board in regards to the draft guidelines around the transfer of the Foundation funds.	

MINUTES

	<b>Comments</b>		Julie Wick- Thanked the board members and the commissioners for their work around the hospital transaction with OhioHealth. Ms. Wick also thanked Dr. Trago for his dedication to the hospital and community.	
	<b>Adjournment</b>	Mr. Dreyer	Being no further business, a motion was made by Mr. Desmond and seconded by Ms. Harden to adjourn the meeting at 8:11 p.m. The motion passed by unanimous vote.	

Minutes submitted by:

Approved by:

Brenda Harden, Secretary



Elwain Dreyer, Chair

