

MINUTES

Meeting	Board of Trustees
Date	August 27, 2024
Time	6:30 pm
Location	Conference Room A

Board Members:

- Ron Ragor, Vice Chair
- Brenda Harden, Secretary
- Joe Dreyer, Chair
- Earl Desmond
- Carolyn Beal
- Jennifer Williams
- Lois Stauffer
- Eddie Lou Meimer

Other Attendees:

- Jon Christensen, Attorney (TEAMS)
- Jason Gates, Controller
- Jessica Schwartz, Director & CNO
- Kirsten Osborn, Executive Assistant
- Vincent Trago, Physician Healthcare Advisor
- Mike Hyek, President & CEO
- Matthew Hintz, Medical Staff
- Joe Lyren, OhioHealth Finance
- Cheryl Herbert, OhioHealth
- Shannon Martin, Bricker & Graydon
- James Flynn, Bricker & Graydon

	TOPIC	LEADER	DISCUSSION / RECOMMENDATIONS	FOLLOW-UP
6:30 p.m.	Call to Order	Mr. Dreyer	Mr. Dreyer called the meeting to order at 7:03 p.m.	
	Roll Call	Ms. Osborn	Ms. Beal- Present Mr. Desmond- Present Mr. Dreyer- Present Ms. Harden- Present Ms. Meimer- Not Present Mr. Ragor- Present Ms. Stauffer- Present Ms. Williams- Present	
	Approval of Board of Trustees Minutes, July 23, 2024	Mr. Dreyer	Members of the Board of Trustees approved the minutes of the regular Board of Trustees meeting July 23, 2024 as presented. Mr. Desmond made a motion to approve the minutes of the July 23, 2024 Board of Trustees meeting which was seconded by Mr. Ragor The motion passed by a unanimous vote.	
	OhioHealth Updates	Ms. Herbert	Ms. Herbert shared OhioHealth is working diligently related to the integration between OhioHealth and Morrow County Hospital to meet the timelines.	
	MCH / OhioHealth Negotiations Update	Ms. Williams	Morrow County Hospital Negotiations Group: <ul style="list-style-type: none"> • There were many sessions of meetings available to the MCH associates • OPERS decision to be made by the associates by end of Feb. • Nov. 1st for final capital improvement plan (5 years w/ OH) to bring to an upcoming board meeting to vote upon 	
	July 2024 Financial Results August 21, 2024 Finance & Audit Committee Minutes	Mr. Gates	Mr. Gates presented the July 2024 financial report. He highlighted the following: <ul style="list-style-type: none"> • Net Operating income of (\$22k) on a budgeted Net Operating Income of \$361 • Net Income with levy was \$273k on a budget Net Income of \$170k Driving Factors <ul style="list-style-type: none"> • Unfavorable to Budgeted Gross Revenue • Unfavorable to Net Patient Revenue • Favorable to Budgeted Total Operating Expenses Volumes <ul style="list-style-type: none"> • Admissions had a negative variance of -5, or -28.9% • Urgent Care had a negative variance of -46, or -14.9% 	

			<ul style="list-style-type: none"> • Surgeries had a positive variance of 1, or -2.3% • Rehab had a positive variance of 102, or 3.2% • Radiology had a negative variance of -120, or -8.3% • Laboratory had a positive variance of 291, or 3.2% <p>Revenue</p> <ul style="list-style-type: none"> • Gross Patient Revenue was \$243k unfavorable to budget • Radiology was \$88k or 6% unfavorable to budget • Surgery was \$48k or 7% unfavorable to budget • Lab was \$47K or 5% favorable to budget • ED was \$65k or 11% unfavorable to budget • Rehab was \$19k or 4% favorable to budget <p>Payor Mix</p> <ul style="list-style-type: none"> • Medicare was 17.50% on a budget of 20.11% • Medicaid was 2.29% on a budget of 0.99% • Commercial was 30.37% on a budget 30.45% • Self-Pay was 3.02% on a budget of 2.95% <p>Expenses</p> <ul style="list-style-type: none"> • Expenses were \$8k favorable to budget • Purchased Services were \$18k or 4% favorable to budget • Professional fees were \$49k or 24% unfavorable to budget <p>Key Performance Indicators</p> <ul style="list-style-type: none"> • Hospital Net Days in A/R decreased from 55.2 to 51.4 • Days Cash on Hand increased from 331 to 333 (12-month average is 328) • ED transfers were 6% on a budget of 8%. <p>Ms. Harden made a motion to approve the minutes from the August 21, 2024 Finance & Audit meeting which was seconded by Mr. Desmond. The motion was passed by a unanimous vote.</p>	
	<p>Approval of Medical Executive Committee August 6, 2024</p>	<p>Dr. Hintz</p>	<p>The following items were reviewed by the committee. Members were given an opportunity to remove items from the consent agenda for further discussion. The consent agenda included the following:</p> <p><u>Minutes:</u></p> <ul style="list-style-type: none"> • Medical Executive Committee – June 4, 2024 • Credentials Committee – August 1, 2024 • Infection Prevention/Antimicrobial Committee – July 18, 2024 • Pharmacy and Therapeutics Committee—July 26, 2024 • Surgery/Anesthesia/Blood Use/Tissue Review—July 31, 2024 • Pain Medication Stewardship—July 17, 2024 <p><u>Mortality Reports</u></p> <ul style="list-style-type: none"> • June 2024 • July 2024 <p>STAFF APPOINTMENTS</p>	

- Mohamed Bouhara, MD- Consulting-Anesthesia
- Barrett Thomas, DO- Consulting-Anesthesia
- Nichols Hastings, DO- Emergency Medicine-Emergency Medicine
- Gary Foskey, DO- Emergency Medicine-Emergency Medicine
- Andre Bown, DO- Courtesy- Gynecology

NON-STAFF APPOINTMENTS

- Qin Huang, CNP-Allied- Certified Nurse Practitioner-Medical
- Allie Branham, CNP-Allied-Certified Nurse Practitioner-Medical
- Emma Trusty, CNP-Allied-Certified Nurse Practitioner-Medical
- Ciara Catalano, DO-Active-Refer and Follow

STAFF REAPPOINTMENTS

- Durrell Vincent Trago, MD-Telemedicine- Radiology
- Joseph Long, MD- Consulting-Anesthesia
- Satish Joshi, MD-Consulting-Anesthesia
- Brad Arnold, CRNA- Allied Health-Anesthesia
- Elizabeth Marron, CRNA- Allied Health- Anesthesia
- Mark Kniha, CRNA- Allied Health- Anesthesia
- Kyle Feldman, MD- Consulting- Cardiology
- Michael Jolly, MD- Consulting-Cardiology
- Venkatrama Gaddam, MD- Consulting-Cardiology
- Robert Heini, MD—Consulting—Cardiology, MD- Consulting-Cardiology
- Mayank Shah, MD—Consulting—Cardiology
- Glen Cooke, MD—Consulting—Cardiology
- Tiffany Corbean, MD- Active- Refer and Follow
- Robert Crowell, MD- Courtesy- Orthopedic Surgery
- Robert Griffith, MD- Emergency Medicine- Emergency Medicine
- Audrey Warmbrod, CNP- Allied- Hematology/Oncology CNP
- Robert Exten, MD- Allied- Hematology/Oncology
- Jessica Ball, MD- Consulting- Ball - ENT
- Michelle Wood, DO- Courtesy- General Surgery
- Michael Cray, MD- Courtesy- General Surgery
- Kenneth Graffeo, MD- Courtesy- General Surgery
- Timothy Storer, MD- Consulting- Dermatology
- Nichole Runyon, CNP- Allied- Certified Nurse Practitioner-Medical
- Hiten Shah, MD-Consulting-Pulmonology

NON-STAFF REAPPOINTMENTS

- Thomas Lombardi, MD- Telemedicine- Radiology
- Stephen Hect, MD-Telemedicine- Radiology
- Grant Holz, MD- Telemedicine- Radiology
- James Havey, MD- Telemedicine- Radiology
- Sterling Hansen, MD- Telemedicine- Radiology
- Matthew Hale, DO- Telemedicine- Radiology
- Shalin Jhaveri, MD- Telemedicine- Radiology
- Leslie Hood, DO- Telemedicine- Radiology
- David Kirtland, MD- Telemedicine- Radiology
- Robert Klym, MD- Telemedicine- Radiology

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| | | | <ul style="list-style-type: none">• Steven Lewis, MD- Telemedicine- Radiology• Kevin He, MD- Telemedicine- Radiology• Jenna Harmon, MD- Telemedicine- Radiology• Gin Han, MD- Telemedicine- Radiology• Peter Knabe, MD- Telemedicine- Radiology• Preet Kang, MD- Telemedicine- Radiology• Dane Jackson, MD- Telemedicine- Radiology• Andrea Franklin, MD- Telemedicine- Radiology• Sanjeev Khanna, MD- Telemedicine- Radiology• James McFarland, MD- Telemedicine- Radiology• Johns Liu, MD- Telemedicine- Radiology• David Lewin, MD- Telemedicine- Radiology• Amit Newatia, MD- Telemedicine- Radiology• Steven Nardini, MD- Telemedicine- Radiology• Fred Moeslein, MD- Telemedicine- Radiology• Pedram Parva, MD- Telemedicine- Radiology• Lewis Maclaughlin, MD- Telemedicine- Radiology• Peter Lafferty, MD- Telemedicine- Radiology• John Leach, MD- Telemedicine- Radiology• Robert Konstan, MD- Telemedicine- Radiology• Hafez Khalili, MD- Telemedicine- Radiology• Sharif Kershah, MD- Telemedicine- Radiology• J Kevin Mohler, MD- Telemedicine- Radiology• Tyler Neitlich, MD- Telemedicine- Radiology• Dawood Malik, MD- Telemedicine- Radiology• Scott Silk, DO- Telemedicine- Radiology• Daniel Sinclair, MD- Telemedicine- Radiology• Richard Smilie, MD- Telemedicine- Radiology• William Tarrant, MD- Telemedicine- Radiology• Andrew Thomas, MD- Telemedicine- Radiology• Duc Tran, MD- Telemedicine- Radiology• Girolamo Trotti, MD- Telemedicine- Radiology• Shanthan Tumu, DO- Telemedicine- Radiology• Kuldeep Vaswani, MD- Telemedicine- Radiology• Matthew Warren, DO- Telemedicine- Radiology• David West, MD- Telemedicine- Radiology• Brian Williams, MD- Telemedicine- Radiology• Weston Winkler, MD- Telemedicine- Radiology• Eric Wikingstad, MD- Telemedicine- Radiology• Eric Yeh, MD- Telemedicine- Radiology• Steven Young, MD- Telemedicine- Radiology• Steven Zieber, MD- Telemedicine- Radiology• Geoffrey Wiot, MD- Telemedicine- Radiology• David Zadvinskis, MD- Telemedicine- Radiology• Robert Yang, MD- Telemedicine- Radiology• Brian Weaver, MD- Telemedicine- Radiology• Eric Ward, MD- Telemedicine- Radiology• Jeremy Wachenschwanz, MD- Telemedicine- Radiology | |
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			<ul style="list-style-type: none"> • Nirav Vora, MD- Telemedicine- Radiology • Eru Unlu, MD- Telemedicine- Radiology • David To, MD- Telemedicine- Radiology • Lisa Strawser, MD- Telemedicine- Radiology • Ken Schreibman, MD- Telemedicine- Radiology • Donald Miller, MD- Telemedicine- Radiology • Vinaya Reddy, MD- Telemedicine- Radiology • Jason Shonk, MD- Telemedicine- Radiology • Paul Ryan, MD- Telemedicine- Radiology • Sumit Seth, MD- Telemedicine- Radiology • Jeffery Rodgers, MD- Telemedicine- Radiology • Jeffery Silber, MD- Telemedicine- Radiology • Douglas Reader, MD- Telemedicine- Radiology • David Raiken, MD- Telemedicine- Radiology • Franco Policaro, MD- Telemedicine- Radiology • Nicholas Peponis, MD- Telemedicine- Radiology • Pranav Dave, MD- Telemedicine- Radiology • Erinn Noeth, MD- Telemedicine- Radiology <p>Ms. Harden made a motion to approve the minutes from the August 6, 2024 Medical Executive Committee meeting which was seconded by Mr. Desmond. The motion was passed by a unanimous vote.</p>	
	<p>Administrative Report</p>	<p>Jessica Schwartz</p>	<p>Ms. Schwartz presented the administrative report highlighting:</p> <p>Operational Updates:</p> <ul style="list-style-type: none"> • Ceiling tiles and lights have been replaced in the front lobby. • Exterior windows are being replaced throughout the hospital as part of capital. Near completion. <p>Patient Safety and Clinical Quality</p> <ul style="list-style-type: none"> • National Lung Cancer Screening day will be Saturday August 24th from 9AM-2PM. Patients can call our Radiology department and they can help patients get an order from their physician and scheduling. • Mammography Quality Standards Act (MQSA) inspection was completed on August 22nd. The team passed with no citations. • The Ohio Auditor of State’s office has presented Morrow County Hospital with the Auditor of the State Award. <u>Only 6% of all entities audited by their office receives this recognition.</u> Criteria for the award includes having an audit report free of findings, financial, and ethics referrals. The annual audit process is a time-consuming experience for our team and involves extensive communication and procedural reviews. <p>Service Excellence</p> <ul style="list-style-type: none"> • MCH is participating in the Amish Health and Safety Event that takes place on September 4th, Community meeting was held on July 10th and August 14th. 	

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			<ul style="list-style-type: none"> • Rehab services is doing a food drive the month of August to support the Jr Fair board's Stock Trailer for the fair. Donations go to the local food pantries. • Rehab is leading Move and Groove classes at the Cardinal Center every Monday and Wednesday. • The Senate of the 135th General Assembly of Ohio commended Morrow County Hospital during its celebration of National Hospital Week, May 12-18, 2024. • Morrow County Hospital received a certificate of appreciation from Morrow County Job and Family services for the school supplies that associates donated. • Morrow County Hospital attended Northmor's Health fair and provided blood pressure checks and blood health profiles. Staff also went to Mt. Gilead schools and provided blood health profiles. 	
	Patient Satisfaction Q2	Mike Hyek	<p>Mr. Hyek presented MCH quarter 2 patient satisfaction performance:</p> <ul style="list-style-type: none"> - Inpatient scores improved - Outpatient improved from 2.8 to 4.0 - ED has remained at a score of 0 but have improved the rank - Staff meetings still being offered to get a better understanding of the goals and what "actions" can be taken to help improve these scores. - OhioHealth Patient Experience team will also be partnering with MCH to help with feedback for the associates/ physicians to help better care for the patients 	
	Comments		None	
	Adjournment	Mr. Dreyer	Being no further business, a motion was made by Mr. Ragor and seconded by Mr. Desmond to adjourn the meeting at 7:54 p.m. The motion passed by unanimous vote.	

Minutes submitted by:

Brenda Harden, Secretary

Approved by:

Elwain Dreyer, Chair