

MINUTES

Meeting	Board of Trustees
Date	April 23, 2024
Time	6:30 pm
Location	Conference Room A

Board Members:

- Ron Ragor, Vice Chair
- Brenda Harden, Secretary
- Joe Dreyer, Chair
- Earl Desmond
- Carolyn Beal
- Jennifer Williams
- Lois Stauffer
- Eddie Lou Meimer

Other Attendees:

- Jon Christensen, Attorney
- Jason Gates, Controller
- Jessica Schwartz, Director & CNO
- Kirsten Osborn, Executive Assistant
- Vincent Trago, Physician Healthcare Advisor
- Mike Hyek, President & CEO
- Matthew Hintz, Medical Staff
- Joe Lyren, OhioHealth Finance
- Cheryl Herber, OhioHealth
- John McWhorter, OhioHealth

	TOPIC	LEADER	DISCUSSION / RECOMMENDATIONS	FOLLOW-UP
6:30 p.m.	Call to Order	Mr. Dreyer	Mr. Ragor called the meeting to order at 6:32 p.m.	
	Roll Call	Ms. Osborn	<p>Ms. Beal- Present Mr. Desmond- Present Mr. Dreyer- Present Ms. Harden- Not Present Ms. Meimer- Present Mr. Ragor- Present Ms. Stauffer- Present Ms. Williams- Present</p>	
	<p>OhioHealth guests: Cheryl Herbert & John McWhorter</p> <p>&</p> <p>Negotiations Committee Updates</p>	<p>Ms. Herbert & Mr. McWhorter</p> <p>Ms. Williams</p>	<p>Mr. Dreyer introduced guests from OhioHealth: John McWhorter & Ms. Herbert. Morrow County Hospital Negotiations Group: Progress continues toward a long-term strategic partnership between Morrow County Hospital and OhioHealth (summary provided by Jennifer Williams, MCH Board of Trustees member):</p> <ul style="list-style-type: none"> • The MCH Board of Trustees Negotiating Group (Trustees Joe Dreyer, Lois Stouffer, and Jennifer Williams; and County Commissioner Tim Siegfried) spent over 3 hours with OhioHealth Chief Operating Officer John McWhorter, Chief Legal Counsel Keith Hartzell, and Cheryl Herbert earlier this week. The discussion was focused on more formal and detailed terms of an agreement for MCH to become a new member hospital with OhioHealth. John and Cheryl also gave a brief update at the MCH Board of Trustees meeting last night. • The next step in the negotiation process is to develop a detailed term sheet for the MCH Board of Trustees to review in May. After final revisions, we anticipate the MCH Board will vote on the term sheet in June. The County Commissioners, represented by Commissioner Siegfried, will continue to be involved in this process. • Voting on the term sheet is not the last step. There are multiple legal documents that need to be produced and a lot of up-front work to be finished before MCH formally joins OhioHealth. The target date for membership to be official is January 1, 2025. • We know you'll have questions and we're committed to answering them as the process unfolds and as more details become available. It's important to note that although factors beyond our control could cause the timing to shift a bit, both the MCH Board of Trustees and OhioHealth are committed to meeting the timeline above. 	

	<p>Approval of Board of Trustees Minutes, March 26, 2024</p>	<p>Mr. Dreyer</p>	<p>Members of the Board of Trustees approved the minutes of the regular Board of Trustees meeting March 26, 2024 as presented.</p> <p>Ms. Stauffer made a motion to approve the minutes of the March 26, 2024 Board of Trustees meeting which was seconded by Ms. Beal. The motion passed by a unanimous vote.</p>	
	<p>March 2024 Financial Results</p> <p>April 17, 2024 Finance & Audit Committee Minutes</p>	<p>Mr. Hyek</p>	<p>Mr. Hyek presented the March 2024 financial report. He highlighted the following:</p> <ul style="list-style-type: none"> • Net Operating income of \$220k on a budgeted Net Operating Income of \$30k • Net Income with levy was \$396k on a budget Net Income of \$199k <p><u>Driving Factors</u></p> <ul style="list-style-type: none"> • Unfavorable to Budgeted Gross Revenue. • Favorable to Net Patient Revenue. • Unfavorable to Budgeted Total Operating Expenses. • Favorable Payor Mix continues for Commercial but unfavorable for SelfPay. • Received \$826K cash from the levy and \$122K from HAP. <p><u>Volumes</u></p> <ul style="list-style-type: none"> • Admissions had a Negative variance of -6, or -34.4% • Urgent Care had a positive variance of 46, or 15.5% • Surgeries had a negative variance of -3, or -14.3% • Rehab had a positive variance of 612, or 20.1% • Radiology had a negative variance of -140, or -9.7% • Laboratory had a positive variance of 505, or 5.6% <p><u>Revenue</u></p> <ul style="list-style-type: none"> • Gross Patient Revenue was \$256k unfavorable to budget • Radiology was \$58k or 4% unfavorable to budget • Surgery was \$132k favorable to budget • Lab was \$111K favorable to budget • ED was \$134k or 22% unfavorable to budget <p><u>Payor Mix</u></p> <ul style="list-style-type: none"> • Medicare was 20.15% on a budget of 20.11% • Medicaid was 0.96% on a budget of 0.99% • Commercial was 33.24% on a budget 30.45% • Self-Pay was 3.95% on a budget of 2.95% <p><u>Expenses</u></p> <ul style="list-style-type: none"> • Expenses were \$64k or 3% unfavorable to budget • Purchased services were \$39k or 9% unfavorable to budget • Supplies and Other ere \$36k or 10% unfavorable to budget <p><u>Key Performance Indicators</u></p> <ul style="list-style-type: none"> • Hospital Net Days in A/R increased from 45.3 to 46.6 • Days Cash on Hand increased from 331 to 347 (12-month average is 312) 	

			<ul style="list-style-type: none"> • ED transfers were 7% on a budget of 8%. <p>Ms. Stauffer made a motion to approve the minutes from the April 17, 2024 Finance & Audit meeting which was seconded by Mr. Ragor. The motion was passed by a unanimous vote.</p>	
	<p>Approval of Medical Executive Committee April 2, 2024</p>	<p>Dr. Hintz</p>	<p>The following items were reviewed by the medical staff committee. Members were given an opportunity to remove items from the consent agenda for further discussion. The consent agenda included the following:</p> <p><u>Minutes:</u></p> <ul style="list-style-type: none"> • Medical Executive Committee – February 6, 2024 • Credentials Committee – April 1, 2024 • Pharmacy and Therapeutics Committee—March 22, 2024 • Pain Medication Stewardship Committee – March 29, 2024 <p><u>Mortality Reports</u></p> <ul style="list-style-type: none"> • February 2024 • March 2024 <p><u>STAFF REAPPOINTMENTS</u></p> <ol style="list-style-type: none"> 1. Kalia Buckley, MD – Active – Pathology 2. Paul Culler, MD – Active – Emergency Medicine <p>Mr. Ragor made a motion to approve the minutes from the April 2, 2024 Medical Executive Committee meeting which was seconded by Ms. Meimer. The motion was passed by a unanimous vote.</p>	
	<p>Administrative Report</p>	<p>Ms. Schwartz</p>	<p>Ms. Schwartz presented the administrative report highlighting:</p> <p><u>Operational Updates:</u></p> <ul style="list-style-type: none"> • Acute Care hand washing sink in the nurses's station was remodeled with new counter top, sink and cabinet. • The ER restroom was updated with a fresh coat of paint,new flooring, a new shelf for supplies and the toilet and sink were cleaned. • Solar Eclipse was on April 8th, we opened our incident command center and were prepared for an influx of patients. Tema swere able to observe the eclipse as well as a few patients and families. • OLB (OioHealth Leadership Briefing) is held twice a year by OhioHealth at the convention center in Columbus. OLB dprovides an overview of the great things OhioHealth is doing as well as keynote speakers. Morrow county Managers are able to attend these breifings and engage with other leaders across the OhioHealth organization. <p><u>Patient Safety and Clinical Quality</u></p> <ul style="list-style-type: none"> • HIM and Lab week were celebrated April 14th through April 20th • April is Occupational Therapist month 	

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			<ul style="list-style-type: none"> Duke Marmet, ED manager; Pepper Swartzentruber, AC Manager and met with Jeff Sparks and his team to learn about the new transport truck that EMS is hoping to get into service in May. This will help decrease transfer wait times for our patients in the ED and AC. <p><u>Service Excellence</u></p> <ul style="list-style-type: none"> Community Blood Health Profiles are Monday April 22- Saturday April 27 from 5am-11am. We still have multiple time slots available if anyone needs to still schedule. Walk-ins welcome. 	
	OhioHealth Updates	Mr. Hyek	None.	
	Patient Satisfaction Update Q1	Mr. Hyek	<p>Mr. Hyek presented MCH quarterly patient satisfaction performance:</p> <ul style="list-style-type: none"> i. ED and In Patient rankings improved compared to the 4th quarter of 2023 ii. Out Patient ranking decreased compared to the 4th quarter of 2023 iii. All departments had an increase in the # of surveys returned in their areas iv. All staff meetings will be offered to help share goals and strategy with all associates to create awareness of how an individual's work contributed to the overall success of MCH. 	
	Mission Moment	Ms. Schwartz	Jessica shared a heartwarming letter that a patient wrote and sent to the hospital, the patients was very pleased with her care she received at MCH.	
	Legal Fees Discussion	Mr. Hyek	<p>Mr. Desmond made a motion to approve reimburse legal fees related to past Board of Trustee membes which was seconded by Mr. Ragor. A roll call vote was then administered:</p> <ul style="list-style-type: none"> Ms. Beal- Yes Mr. Desmond- Yes Mr. Dreyer- Yes Ms. Meimer- Yes Mr. Ragor- Yes Ms. Stauffer- Yes Ms. Williams- Yes 	
	Public Comments		None.	
	Adjournment	Mr. Dreyer	Being no further business, a motion was made by Mr. and Desmond by Ms. Stauffer to adjourn the meeting at 7:58 p.m. The motion passed by unanimous vote.	

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Minutes submitted by:

Approved by:

Brenda Harden, Secretary

Elwain Dreyer, Chair

A handwritten signature in blue ink, appearing to read 'Elwain Dreyer', is written over the 'Approved by:' label.